



# **i-MoRU** INTERNATIONAL MANAGEMENT of RISK and UNCERTAINTY



Risk Management Limited

A **2-day risk management** training programme **accredited** by the **IRM**  Delegates are trained in how to identify and identify and manage risk and uncertainty which in today's business world has become a vital management skill and a key element in an organisation's overall framework for corporate governance.

The **2-day** short course training programme, designed by the **IRM** provides a broad introduction to the subject of risk management. It focuses on **Enterprise Risk Management**, training the delegate in all the main risk components their organisation is likely to encounter.

The course was developed from the award winning original  **MoRU** which was awarded the *Strategic Risk* magazine "Risk Management Awards 2005". The course now has had over 2,000 successful **IRM** accredited delegates.

## *Why is risk management training important?*

With business now operating in a global environment, the importance of risk management has never been greater. Companies and corporations and their international operations as well as governments recognise the value in having a skilled and disciplined approach.




The training begins with risk identification and assessment structures and how to put them in place, then good risk control processes and contingency plans for business continuity should measures fail to operate as smoothly as planned. Reporting is covered and the **iMoRU** training includes internal auditing, corporate governance, reporting techniques, monitoring and finally, embedding the process which is critical to successful risk management.

Each part of the course is supported by relevant case studies and exercises.




## Who should attend?

*i-MoRU* is aimed primarily at managers, directors and auditors interested in improving their knowledge and skills in risk related area of organisational management. Those who will benefit from *i-MoRU* are:

- **Internal Auditors** and **Company Finance Managers** whose role includes the remit of managing audit and controls and total risk management
- **Project Managers** controlling projects, planning and co-ordination of departments and contractors
- **Operational Managers** where planning and scheduling is of importance and the risks involved on getting it right first time
- **Insurance managers, brokers** to minimise loss exposures, improve accuracy in determining risk financing options and premium setting
- **Senior managers, Directors** with responsibility for implementing systems of effective Corporate Governance
- **Environmental Managers** to understand the risks in the planning, development and co-ordination of projects to meet the client's specification
- **Public sector officers** and **government officers** to achieve transparency in reporting and fulfil corporate governance requirements
- **Change Managers** and **HR Managers** to understand the human factors concerning risk issues
- Personnel involved in the **Business Legal profession**
- *i-MoRU* is the ideal fast-track learning support for the main principles in studying for the  *Certificate in Risk Management*

The training is ideally suited for those who are operating in a **new role** involving risk or a new **position** in **risk management**.

*i-MoRU*  training has been delivered to delegates from major international companies and corporations and government offices from many countries such as the UK, USA, Europe, Australia, South Africa, Saudi Arabia, Thailand, Dubai, China, Hong Kong, Indonesia, Singapore, Malaysia, Russia, Nigeria, Azerbaijan, Turkey, the Netherlands etc.

**AAA Risk Management** is an associate company of Envex (HK) Limited whose Director was a main author of *i-MoRU* risk management training course with the Institute of Risk Management 

The  *iMoRU* course programme is on the following page.



*i-MoRU* is a 2-day training programme accredited by the IRM **irm**. It makes extensive use of up to date case studies and group exercises – beneficial in helping delegates develop understanding & skills in the process of risk management. The training programme comprises the following sessions: -

**Session 1: Risk Management – Emergence Scope & Purpose**

Global events leading to the emergence of risk management; definitions of risk; role function and benefits of risk management; the principle risk management models in use worldwide (IRM Risk Management Standard/COSO/Australia-NZ) & how internationally operating organisations evaluate and operate their models.

**Session 2: Risk Assessment, Analysis & Evaluation**

Methods available for the identification and assessment of risk; flowcharts and risk profiling techniques; development and use of risk registers and integration into business processes; action planning.

**Session 2a: Risk Perception & Communication**

Factors influencing perception of risk; techniques for measuring perception; key requirements for communicating on risk.

**Session 3: Risk Treatment – Risk Control**

Application of risk control measures; common features of effective and less effective control measures; concept of acceptable risk / risk tolerance.

**Session 3a: Business Continuity Planning**

The need for contingency planning; the business continuity lifecycle; key steps in the development of contingency plans; BS25999 for business continuity management.

**Session 4: Risk Treatment – Risk Financing**

Concept of risk financing including the total cost of risk; considers the pros and cons associated with the financing techniques of transfer, retention and insurance.

**Session 5: Corporate Governance, Reporting, Monitoring, Embedding**

Development and risk management requirements of codes of corporate governance worldwide; key features of principle codes in use throughout the world covering the Combined Code and Sarbanes-Oxley; the importance of systems for internal control; key requirements for embedding a culture of risk management. The codes of corporate governance that apply to the organisations of all delegates will be covered to include the risk management models and codes of governance currently employed, future proposed developments and their impact in the countries where the business operates.

*After completion of the course, delegates are invited to complete a short assessment paper. Successful completion results in the award of a certificate independently endorsed by the IRM **irm***

## Trainers' profile

### **Amrita Reddy BSc(Hons), PGCE, MIRM, TechSP**


An international risk management trainer who has trained delegates in Europe, Malaysia and Hong Kong. She has a degree in Psychology from the University of Salford, a PGCE teaching qualification from the University of Liverpool, NEBOSH Diploma in Health and Safety and a Diploma in Risk Management from the Institute of Risk Management (IRM). She has been a teacher in UK schools and has been in the training profession for over 25 years. She sits on a number of the IRM committees and is involved in initiatives to improve and advance risk management as a recognised business discipline and is working towards achieving Fellowship of the IRM. A specialist risk area where she also delivers training is on ergonomics, stress management and office environments.

### **Tony Auch BSc(Hons), MSc, AIEMA, FIRM**

Tony has worked in a risk function with British, Swedish and US multi-national companies for nearly thirty years. For the UK government in 2004 he developed integrated risk management planning and training for Her Majesty's Fire Inspectorate and is an approved risk management trainer for the Fire Service College in England and an approved trainer in risk management to the Kingdom of Bahrain. Tony was a Director of the Institute of Risk Management (IRM) and for six years chaired the IRM Training and Education Committee. In 2007 he was the Deputy Chairman of the IRM. From 2002 he was a Director of the Royal Society for the Prevention of Accidents (RoSPA) and chairman of their Audit and Risk Committee and undertook their management training in risk. In 2004 he was the author of the award winning IRM training course *Management of Risk and Uncertainty* and in 2007 introduced the *International Management of Risk and Uncertainty* risk management training. He designed the award winning international *Certificate in Risk Management* qualification launched by the IRM in 2005. He has trained delegates from all over the world.

## Where have delegates come from?

Delegates have been trained from all sectors, such as banking, airport authorities, finance and control, internal auditors, project management, clothing manufacturers, insurance compliance and assurance, operational managers, aviation, retail grocery, mining, oil and gas, railways, healthcare, consultancies, universities, property & government departments.

All delegates we have trained have been successfully trained and awarded the **independent accreditation** of the  **i-MoRU certificate**, an indication of their professional competence in managing risk.

The table below shows the names of the organisations whose delegates from overseas and the UK we have trained.

## We have trained delegates from these organisations

Age Concern (England)	AECI (S. Africa)	Alchemetrics Limited	B&CE Management
BG Energy	Birmingham University	Bodilsen (Denmark)	British Army
British Library	British Medical Journal	Chaucer Foods	Citigroup
Cobbetts LLP	CPP Group plc	David Townsend	Dell Solutions UK
Derbyshire Fire & Rescue	Defence Logistics	De Montfort University	Edwarfin Investments (S. Africa)
Egyptian LNG (Egypt)	EFFP	Ernst & Young (Poland)	Essex County Council
Euronext Liffe	Finaldraft Ltd	GCHQ	Good Energy
Group 4	Halifax plc	HBOS plc	HEFCE
Index Publications (Greece)	Job Centre Plus	Kingston University	LCFC Accountants (Hong Kong)
MacDermid Autotype	M Thorne Construction	Mines Advisory Group	MOD
Mott MacDonald Ltd	National Grid plc	Newport City Council	NHS Education
North Devon District Council	North Yorkshire Police	Norvatis Pharma (France)	nPower
Ordinance Survey	PHSC plc	Poole NHS Hospital	Plymouth University
Prayon (Belgium)	Provident Financial Mgt	Qinetiq	Quintec
Rameses Group	RWE Systems LTD	Sanden (Germany)	Siemens plc
Skandia	Soton City Council	Southampton University	South Oxfordshire District Council
South Yorkshire Police	Strathclyde University	Symantec Liric	Thames Water Utilities plc
Thomas Miller	Timken Europe (France)	Tomkins plc (USA)	Travis Perkins
TRL	Veolia Cleanaway	VOSA	West Sussex County Council
W H Ireland	Zurich Global	Nomura International plc	Chartered Institute of Marketing
LAMP Services Ltd	FTSE International	First City Group (Nigeria)	Scottish & Southern Energy plc
Nigeria LNG Ltd (Nigeria)	MII (Malaysia)	Aspen Insurance (UK) Ltd	OPCW (Netherlands)
QBE Mgt Services (UK) Ltd	AXA Insurance	O2	Vanquis Bank
Housing Finance Bank (Uganda)	Univ. of Moscow (Russia)	Morgan Stanley Investments	Azercell Telecom (Azerbaijan)
Czech National Bank (Czech Republic)	Sonagol (Angola)	Azerdemiryol Bank (Azerbaijan)	Highways Agency
Gearbulk(UK) Ltd	TNT (Netherlands)	Standard & Poors	Turkcell Telecomms (Turkey)
VNG Norge (Norway)	EDF Energy	4C Strategies (Sweden)	SunGard Availability Services
Pacific Risk Advisors (Hong Kong)	TAL Apparel Limited (China)	Joint Electronic Teller service	University of Malaysia
Salman Group	Labuan Reinsurance	Shun Tak Holdings (Hong Kong)	Gulf Insurance Institute (Bahrain)
Ministry of Defence (Singapore)	Vanquis Bank	Zuellig (Singapore)	Al Hafiz Training (Saudi Arabia)
Ma'aden Saudi Arabia	Baker Tilly	JLT Risk Solutions (Singapore)	South African Airports Authority
National Insurance Corporation (Philippines)			

## What delegates have said about i-MoRU training:

*"I now understand my control function and risk more"* - **Control Manager, Banking (China)**

*"A very practical course. Excellent workbook, easy to follow and understand"*

**Public Service Manager, Healthcare (Europe)**

*"A worthwhile and informative course"* – **Director, Supermarket chain (Thailand)**

*"Instructor was very knowledgeable. Case studies were very good"*

**Compliance Manager, Insurance Company (Saudi Arabia)**

*"It will help towards my studies for the IRM Certificate. Was great to have the risk management standards with examples explained to me rather than just study them"*

**Risk Managers studying for the  Certificate Risk Management (UK)**

*"I know more about putting in place control measures"*

**Finance Manager, Aviation (South Africa)**

*"Re-inforced the principles of risk and how to apply the techniques in our work"*

**Internal Controller, Airports Authority (Hong Kong)**

*"Formalised my understanding and practice. Will work with risk management in my organisation"*

**Sales Manager, International Equipment supplier for power & rail transport (Dubai)**

## Course programme

The course programme for 2009 for training in London is below.

20/21 May 2009  
9/10 June 2009  
14/15 July 2009  
16/17 September 2009  
21/22 October 2009  
18/19 November 2009  
15/16 December 2009

## Fees

**HK\$5,450** per delegate

- 10% discount for IRM members and other professional organisations (eg IOSH contact us for details)
- A further 10% for group bookings of two or more delegates from the same organisation.
- Delegate fee includes all course material, workbook, case studies, copy of the Risk Management Standard, certificate, lunch and refreshments provided on both days of the course.




fee.

- The course is conducted in English at the location in London.
- Accommodation is not included in the booking



**Course enquiries, to request a booking form or more information, please contact:-**

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Our trainers have trained over 400 people in  risk management training courses